

# 2025 Community Development & Tourism Draft Budget

# Development & Tourism Financial Plan

## Tax Levy by Division – Status Quo

(in 000s)	2024 BUDGET	2025 BUDGET	DOLLAR CHANGE	%AGE CHANGE
Building Services	\$0	\$0	\$0	0.00%
Museum of Dufferin	\$1,479	\$1,557	\$78	5.25%
Land Use Planning	\$364	\$383	\$19	5.30%
Economic Development	\$516	\$534	\$18	3.49%
<b>Total CDT</b>	<b>\$2,359</b>	<b>\$2,474</b>	<b>\$115</b>	<b>4.87%</b>

# Development & Tourism Financial Plan

## Tax Levy by Division – Including Proposed Additions

(in 000s)	<b>2024 BUDGET</b>	<b>2025 BUDGET</b>	<b>DOLLAR CHANGE</b>	<b>%AGE CHANGE</b>
Building Services	\$0	\$0	\$0	0.00%
Museum of Dufferin	\$1,479	\$1,557	\$78	5.25%
Land Use Planning	\$364	\$383	\$19	5.30%
Economic Development	\$516	\$559	\$43	8.33%
<b>Total CDT</b>	<b>\$2,359</b>	<b>\$2,499</b>	<b>\$140</b>	<b>5.93%</b>

# Development & Tourism Financial Plan



# BUILDING SERVICES



# Building Services Financial Plan

## 2025 Financial Highlights - Revenues

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
User Fees	\$792	\$815	\$1,017	\$1,268	\$1,576	\$23	2.89%
Other Revenue	\$3	\$3	\$3	\$3	\$3	\$0	0.00%
<b>Total Revenues</b>	<b>\$796</b>	<b>\$819</b>	<b>\$1,020</b>	<b>\$1,272</b>	<b>\$1,579</b>	<b>\$23</b>	<b>2.88%</b>

### USER FEES

- Permit Fees
- No revenues included for the Township of Amaranth



# Building Services Financial Plan

## 2025 Financial Highlights - Expenses

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Expenditures							
Salaries and Benefits	\$1,493	\$1,516	\$1,467	\$1,490	\$1,535	\$23	1.51%
Administrative and Office	\$130	\$131	\$123	\$158	\$128	\$2	1.17%
Service Delivery	\$11	\$11	\$11	\$11	\$11	\$0	0.00%
IT and Communications	\$118	\$121	\$126	\$130	\$136	\$3	2.67%
Vehicles and Equipment	\$37	\$15	\$15	\$19	\$17	-\$22	-59.84%
Internal Services Used	\$265	\$298	\$301	\$292	\$311	\$33	12.58%
<b>Total Expenditures</b>	<b>\$2,054</b>	<b>\$2,092</b>	<b>\$2,043</b>	<b>\$2,100</b>	<b>\$2,137</b>	<b>\$38</b>	<b>1.87%</b>

# Building Services Financial Plan

## 2025 Financial Highlights - Expenses

### IT AND COMMUNICATIONS

- Cityview annual fee

### VEHICLES AND EQUIPMENT

- Electric vehicles savings

### INTERNAL SERVICES USED

- Allocation of support costs from other departments



# Building Services Financial Plan

## 2025 Financial Highlights - Transfers

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Transfers							
Transfers from Reserves	-\$1,258	-\$1,273	-\$1,023	-\$829	-\$558	-\$16	1.23%
<b>Total Transfers</b>	<b>-\$1,258</b>	<b>-\$1,273</b>	<b>-\$1,023</b>	<b>-\$829</b>	<b>-\$558</b>	<b>-\$16</b>	<b>1.23%</b>



# MUSEUM OF DUFFERIN



# Museum Financial Plan

## 2025 Financial Highlights - Revenues

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
User Fees	\$28	\$31	\$32	\$35	\$38	\$3	8.93%
Government Transfers	\$54	\$54	\$54	\$54	\$54	\$0	0.00%
Other Revenue	\$111	\$131	\$137	\$138	\$141	\$20	17.93%
<b>Total Revenues</b>	<b>\$193</b>	<b>\$215</b>	<b>\$223</b>	<b>\$227</b>	<b>\$233</b>	<b>\$22</b>	<b>11.61%</b>

### OTHER REVENUE

- Consignment Sales
- Fundraising



# Museum Financial Plan

## 2025 Financial Highlights - Expenses

(in 000s)	<b>2024 BUDGET</b>	<b>2025 BUDGET</b>	<b>2026 PLAN</b>	<b>2027 PLAN</b>	<b>2028 PLAN</b>	<b>DOLLAR CHANGE</b>	<b>%AGE CHANGE</b>
Salaries and Benefits	\$966	\$1,009	\$1,039	\$1,070	\$1,092	\$43	4.43%
Administrative and Office	\$113	\$106	\$113	\$111	\$113	-\$7	-6.43%
Service Delivery	\$62	\$78	\$78	\$79	\$82	\$17	26.83%
IT and Communications	\$28	\$40	\$40	\$41	\$41	\$12	43.93%
Facilities	\$278	\$270	\$272	\$277	\$281	-\$8	-2.87%
Vehicles and Equipment	\$9	\$8	\$6	\$6	\$6	-\$1	-14.36%
Internal Services Used	\$124	\$169	\$174	\$179	\$184	\$45	36.54%
<b>Total Expenditures</b>	<b>\$1,580</b>	<b>\$1,680</b>	<b>\$1,722</b>	<b>\$1,762</b>	<b>\$1,799</b>	<b>\$100</b>	<b>6.34%</b>

# Museum Financial Plan

## 2025 Financial Highlights - Expenses

### SERVICE DELIVERY

- Supplies and exhibits, programming costs

### IT AND COMMUNICATIONS

- Software licensing, website hosting and maintenance

### FACILITIES

- Snow clearing, cleaning, general maintenance

### INTERNAL SERVICES USED

- Allocation of support costs from other departments

# Museum Financial Plan

## 2025 Financial Highlights - Transfers

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Transfers from Trust	-\$8	-\$8	-\$8	-\$8	-\$8	\$0	0.00%
Transfer to Trust	\$10	\$10	\$10	\$10	\$10	\$0	0.00%
<b>Total Transfers</b>	<b>\$2</b>	<b>\$2</b>	<b>\$2</b>	<b>\$2</b>	<b>\$2</b>	<b>\$0</b>	<b>0.00%</b>

# Museum Financial Plan

## 2025 Financial Highlights - Proposed Additions

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Additions							
New to 2025 Expense	\$0	\$5	\$1	\$5	\$1	\$5	100.00%
New to 2025 Revenue	\$0	-\$5	-\$5	-\$5	-\$5	-\$5	100.00%
<b>Total Additions</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$4</b>	<b>\$0</b>	<b>-\$4</b>	<b>\$0</b>	<b>100.00%</b>

### NEW TO 2025

- Additional Events, \$1,000
- Natural Asset Management, \$4,000
- Space Rentals, \$5,000



# Museum Capital

## 2025 Capital Asset Fund

	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
<b>Prior Year Carry Forward</b>		\$228			
<b>Opening Balance</b>	\$570	\$193	\$274	\$49	\$78
Contributions					
Capital Levy	\$90	\$90	\$90	\$90	\$90
Transfers from Reserves/Trust	\$60	\$0	\$0	\$0	\$0
<b>Total Contributions</b>	\$150	\$90	\$90	\$90	\$90
<b>Total Capital Work</b>	\$527	\$238	\$315	\$61	\$135
<b>Ending Capital Asset Fund Balance</b>	\$193	\$274	\$49	\$78	\$33

# Museum Capital

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# Museum Capital

## 2025 Capital Contributions

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<b>Ending Capital Asset Fund Balance</b>	<b>\$193</b>	<b>\$274</b>	<b>\$49</b>	<b>\$78</b>	<b>\$33</b>

# Museum Capital

## 2025 Capital Work Plan

	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
<b>Prior Year Carry Forward</b>		\$228			
<b>Opening Balance</b>	\$570	\$193	\$274	\$49	\$78
<b>Total Contributions</b>	\$150	\$90	\$90	\$90	\$90
Capital Work					
Land Improvements	\$15	\$150	\$0	\$0	\$5
Buildings	\$509	\$86	\$190	\$55	\$130
Equipment & Machinery	\$4	\$2	\$65	\$6	\$0
Vehicles	\$0	\$0	\$60	\$0	\$0
<b>Total Capital Work</b>	<b>\$527</b>	<b>\$238</b>	<b>\$315</b>	<b>\$61</b>	<b>\$135</b>
<b>Ending Capital Asset Fund Balance</b>	<b>\$193</b>	<b>\$274</b>	<b>\$49</b>	<b>\$78</b>	<b>\$33</b>

# Museum Financial Plan

## 2025 Capital Work Plan

### LAND IMPROVEMENTS

- Parking lot, \$150,000

### BUILDINGS

- Fire alarm panel, transformer and switchgears \$31,000
- Window replacements \$20,000
- Front doors \$26,000

# Museum Financial Plan

## 2025 Financial Summary

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues	\$193	\$215	\$223	\$227	\$233	\$22	11.61%
Expenditures	\$1,580	\$1,680	\$1,722	\$1,762	\$1,799	\$100	6.34%
Transfers	\$2	\$2	\$2	\$2	\$2	\$0	0.00%
<b>Total Museum Status Quo</b>	<b>\$1,389</b>	<b>\$1,467</b>	<b>\$1,501</b>	<b>\$1,537</b>	<b>\$1,568</b>	<b>\$78</b>	<b>5.59%</b>
Additions	\$0	\$0	-\$4	\$0	-\$4	\$0	100.00%
<b>Total Museum</b>	<b>\$1,389</b>	<b>\$1,467</b>	<b>\$1,497</b>	<b>\$1,537</b>	<b>\$1,564</b>	<b>\$78</b>	<b>5.59%</b>
Capital Investment	\$90	\$90	\$90	\$90	\$90	\$0	0.00%
<b>Total Museum</b>	<b>\$1,479</b>	<b>\$1,557</b>	<b>\$1,587</b>	<b>\$1,627</b>	<b>\$1,654</b>	<b>\$78</b>	<b>5.25%</b>

# LAND USE PLANNING





# Planning Financial Plan

## 2025 Financial Highlights - Revenues

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
User Fees	\$60	\$60	\$60	\$60	\$60	\$0	0.00%
Government Transfers	\$136	\$142	\$150	\$156	\$157	\$7	5.07%
<b>Total Revenues</b>	<b>\$196</b>	<b>\$202</b>	<b>\$210</b>	<b>\$216</b>	<b>\$217</b>	<b>\$7</b>	<b>3.52%</b>

# Planning Financial Plan

## 2025 Financial Highlights - Expenses

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Salaries and Benefits	\$441	\$462	\$476	\$490	\$505	\$21	4.83%
Administrative and Office	\$93	\$107	\$112	\$93	\$175	\$14	15.45%
IT and Communications	\$1	\$2	\$2	\$2	\$2	\$1	47.11%
<b>Total Expenditures</b>	<b>\$535</b>	<b>\$571</b>	<b>\$590</b>	<b>\$585</b>	<b>\$682</b>	<b>\$36</b>	<b>6.77%</b>

# Planning Financial Plan

## 2025 Financial Highlights - Expenses

### ADMINISTRATIVE AND OFFICE

- Legal fees
- Consulting
  - Asset mapping, infrastructure and servicing needs
  - Boundary expansion and agricultural assessments
  - Intensification conformity
  - Settlement boundary assessments

# Planning Financial Plan

## 2025 Financial Highlights - Transfers

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Transfers to Reserves	\$25	\$15	\$25	\$50	\$50	-\$10	-40.00%
<b>Total Transfers</b>	<b>\$25</b>	<b>\$15</b>	<b>\$25</b>	<b>\$50</b>	<b>-\$30</b>	<b>-\$10</b>	<b>-40.00%</b>

### TRANSFERS

- Rate Stabilization Reserve



# Planning Financial Plan

## 2025 Financial Summary

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues	\$196	\$202	\$210	\$216	\$217	\$7	3.52%
Expenditures	\$535	\$571	\$590	\$585	\$682	\$36	6.77%
Transfers	\$25	\$15	\$25	\$50	-\$30	-\$10	-40.00%
<b>Total Planning</b>	<b>\$364</b>	<b>\$383</b>	<b>\$405</b>	<b>\$419</b>	<b>\$435</b>	<b>\$19</b>	<b>5.30%</b>

# ECONOMIC DEVELOPMENT



# Economic Development Financial Plan

## 2025 Financial Highlights - Revenues

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
Government Transfers	\$50	\$20	\$20	\$20	\$20	-\$30	-60.00%
Other Revenue	\$0	\$30	\$30	\$30	\$30	\$30	100.00%
<b>Total Revenues</b>	<b>\$50</b>	<b>\$50</b>	<b>\$50</b>	<b>\$50</b>	<b>\$50</b>	<b>\$0</b>	<b>0.00%</b>

### OTHER REVENUE

- Ad spaces



# Economic Development Financial Plan

## 2025 Financial Highlights - Expenses

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Salaries and Benefits	\$321	\$335	\$345	\$355	\$366	\$14	4.37%
Administrative and Office	\$136	\$121	\$122	\$152	\$159	-\$16	-11.51%
Service Delivery	\$160	\$100	\$100	\$100	\$100	-\$60	-37.50%
IT and Communications	\$14	\$28	\$28	\$28	\$28	\$15	108.59%
<b>Total Expenditures</b>	<b>\$631</b>	<b>\$584</b>	<b>\$595</b>	<b>\$635</b>	<b>\$654</b>	<b>-\$47</b>	<b>-7.46%</b>



# Economic Development Financial Plan

## 2025 Financial Highlights - Expenses

### ADMINISTRATIVE AND OFFICE

- Roundtables
- Sector plans and strategies
- Explore Dufferin Guide

### SERVICE DELIVERY

- Small business enterprise
- Community events
- Tourism development
- Sector development projects

# Economic Development Financial Plan

## 2025 Financial Highlights - Expenses

### IT AND COMMUNICATIONS

- Website hosting and maintenance
- Customer relationship management software

# Economic Development Financial Plan

## 2025 Financial Highlights - Proposed Additions

(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Additions							
Proposed Staffing Expense	\$0	\$0	\$96	\$116	\$119	\$0	0.00%
New to 2025 Expense	\$0	\$105	\$35	\$40	\$45	\$105	100.00%
New to 2025 Revenue	\$0	-\$80	\$0	\$0	\$0	-\$80	100.00%
<b>Total Additions</b>	<b>\$0</b>	<b>\$25</b>	<b>\$131</b>	<b>\$156</b>	<b>\$164</b>	<b>\$25</b>	<b>100.00%</b>

### PROPOSED ADDITIONS

- Community improvement plan, \$80,000
- Investment attraction program, \$25,000

# Economic Development Financial Plan

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(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues	\$50	\$50	\$50	\$50	\$50	\$0	0.00%
Expenditures	\$631	\$584	\$595	\$635	\$654	-\$47	-7.46%
Transfers	-\$65	\$0	\$0	\$0	\$0	\$65	-100.00%
<b>Total Economic Development</b>	<b>\$516</b>	<b>\$534</b>	<b>\$545</b>	<b>\$585</b>	<b>\$604</b>	<b>\$18</b>	<b>3.49%</b>
Additions	\$0	\$25	\$131	\$156	\$164	\$25	100.00%
<b>Total Economic Development</b>	<b>\$516</b>	<b>\$559</b>	<b>\$676</b>	<b>\$741</b>	<b>\$768</b>	<b>\$43</b>	<b>8.33%</b>

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