

Community Development and Tourism

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(in 000s)	2024	2025	2026	2027	2028	DOLLAR	%AGE
	BUDGET	BUDGET	PLAN	PLAN	PLAN	CHANGE	CHANGE
Revenues							
User Fees	\$880	\$906	\$1,109	\$1,363	\$1,674	\$25	2.88%
Government Transfers	\$240	\$216	\$224	\$230	\$231	-\$23	-9.65%
Other Revenue	\$114	\$164	\$170	\$172	\$175	\$50	43.63%
Total Revenues	\$1,234	\$1,286	\$1,503	\$1,765	\$2,079	\$52	4.23%
Expenditures							
Salaries and Benefits	\$3,221	\$3,322	\$3,327	\$3,406	\$3,498	\$101	3.13%
Administrative and Office	\$472	\$465	\$470	\$513	\$574	-\$7	-1.52%
Service Delivery	\$233	\$189	\$189	\$190	\$193	-\$44	-18.71%
IT and Communications	\$161	\$191	\$196	\$201	\$207	\$31	19.12%
Facilities	\$278	\$270	\$272	\$277	\$281	-\$8	-2.87%
Vehicles and Equipment	\$46	\$23	\$21	\$25	\$22	-\$23	-50.63%
Internal Services Used	\$388	\$467	\$475	\$471	\$495	\$78	20.20%
Total Expenditures	\$4,799	\$4,927	\$4,950	\$5,082	\$5,271	\$128	2.66%
Transfers							
Transfers from Reserves	-\$1,323	-\$1,273	-\$1,023	-\$829	-\$638	\$49	-3.74%
Transfers from Trust	-\$8	-\$8	-\$8	-\$8	-\$8	\$0	0.00%
Transfer to Trust	\$10	\$10	\$10	\$10	\$10	\$0	0.00%
Transfers to Reserves	\$25	\$15	\$25	\$50	\$50	-\$10	-40.00%
Total Transfers	-\$1,296	-\$1,256	-\$996	-\$777	-\$586	\$39	-3.05%
Total Comm Dev and Tourism	\$2,269	\$2,384	\$2,451	\$2,541	\$2,606	\$115	5.07%
Additions							
Proposed Staffing Expense	\$0	\$0	\$96	\$347	\$403	\$0	0.00%
Proposed Staffing Revenue	\$0	\$0	\$0	-\$129	-\$157	\$0	0.00%
New to 2025 Expense	\$0	\$110	\$36	\$45	\$46	\$110	100.00%
New to 2025 Revenue	\$0	-\$85	-\$5	-\$5	-\$5	-\$85	100.00%
Total Additions	\$0	\$25	\$127	\$257	\$287	\$25	100.00%
Total Comm Dev and Tourism	\$2,269	\$2,409	\$2,578	\$2,798	\$2,892	\$140	6.17%
Capital Investment	\$90	\$90	\$90	\$90	\$90	\$0	0.00%
Total Comm Dev and Tourism	\$2,359	\$2,499	\$2,668	\$2,888	\$2,982	\$140	5.93%

Development & Tourism - Capital Asset Fund

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	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
Prior Year Carry Forward		\$228			
Opening Balance	\$570	\$240	\$367	\$188	\$264
Contributions					
Capital Levy	\$90	\$90	\$90	\$90	\$90
Transfers from Reserves/Trust	\$432	\$47	\$47	\$47	\$47
Total Contributions	\$522	\$137	\$137	\$137	\$137
Capital Work					
Land Improvements	\$15	\$150	\$0	\$0	\$5
Buildings	\$509	\$86	\$190	\$55	\$130
Equipment & Machinery	\$4	\$2	\$65	\$6	\$0
Vehicles	\$325	\$0	\$60	\$0	\$0
Total Capital Work	\$852	\$238	\$315	\$61	\$135
Ending Capital Asset Fund Balance	\$240	\$367	\$188	\$264	\$265

Work Plan Summary

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	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
Expenditures					
Asphalt Paving	\$15	\$150	\$0	\$0	\$0
Exterior Walkways	\$0	\$0	\$0	\$0	\$5
Land Improvements	\$15	\$150	\$0	\$0	\$5
HVAC	\$65	\$5	\$5	\$55	\$5
Building Automation	\$150	\$0	\$0	\$0	\$0
Security	\$45	\$0	\$0	\$0	\$0
Electrical	\$150	\$31	\$125	\$0	\$35
Plumbing	\$4	\$4	\$0	\$0	\$0
Exterior Walls	\$0	\$0	\$35	\$0	\$0
Windows	\$20	\$20	\$0	\$0	\$0
Roof	\$50	\$0	\$25	\$0	\$0
Exterior Doors	\$25	\$26	\$0	\$0	\$0
Exterior Painting	\$0	\$0	\$0	\$0	\$90
Buildings	\$509	\$86	\$190	\$55	\$130
Appliances	\$4	\$2	\$0	\$0	\$0
Archives Equipment	\$0	\$0	\$25	\$6	\$0
Small Equipment	\$0	\$0	\$40	\$0	\$0
Equipment & Machinery	\$4	\$2	\$65	\$6	\$0
Vehicles	\$325	\$0	\$60	\$0	\$0
Vehicles	\$325	\$0	\$60	\$0	\$0
Total Work Plan Summary	\$852	\$238	\$315	\$61	\$135

Building

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(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
User Fees	\$792	\$815	\$1,017	\$1,268	\$1,576	\$23	2.89%
Other Revenue	\$3	\$3	\$3	\$3	\$3	\$0	0.00%
Total Revenues	\$796	\$819	\$1,020	\$1,272	\$1,579	\$23	2.88%
Expenditures							
Salaries and Benefits	\$1,493	\$1,516	\$1,467	\$1,490	\$1,535	\$23	1.51%
Administrative and Office	\$130	\$131	\$123	\$158	\$128	\$2	1.17%
Service Delivery	\$11	\$11	\$11	\$11	\$11	\$0	0.00%
IT and Communications	\$118	\$121	\$126	\$130	\$136	\$3	2.67%
Vehicles and Equipment	\$37	\$15	\$15	\$19	\$17	-\$22	-59.84%
Internal Services Used	\$265	\$298	\$301	\$292	\$311	\$33	12.58%
Total Expenditures	\$2,054	\$2,092	\$2,043	\$2,100	\$2,137	\$38	1.87%
Transfers							
Transfers from Reserves	-\$1,258	-\$1,273	-\$1,023	-\$829	-\$558	-\$16	1.23%
Total Transfers	-\$1,258	-\$1,273	-\$1,023	-\$829	-\$558	-\$16	1.23%
Total Building Status Quo	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Additions							
Proposed Staffing Expense	\$0	\$0	\$0	\$231	\$284	\$0	0.00%
Proposed Staffing Revenue	\$0	\$0	\$0	-\$129	-\$157	\$0	0.00%
Total Additions	\$0	\$0	\$0	\$102	\$127	\$0	0.00%
Total Building	\$0	\$0	\$0	\$102	\$127	\$0	0.00%

Building - Capital Asset Fund

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	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
Opening Balance	\$0	\$46,500	\$93	\$140	\$186
Contributions					
Transfers from Reserves	\$372	\$47	\$47	\$47	\$47
Total Contributions	\$372	\$47	\$47	\$47	\$47
Capital Work					
Vehicles	\$325	\$0	\$0	\$0	\$0
Total Capital Work	\$325	\$0	\$0	\$0	\$0
Ending Capital Asset Fund Balance	\$47	\$93	\$140	\$186	\$233

Work Plan Summary

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	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
Expenditures					
Vehicles	\$325	\$0	\$0	\$0	\$0
Total Work Plan Summary	\$325	\$0	\$0	\$0	\$0

Museum of Dufferin

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(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
User Fees	\$28	\$31	\$32	\$35	\$38	\$3	8.93%
Government Transfers	\$54	\$54	\$54	\$54	\$54	\$0	0.00%
Other Revenue	\$111	\$131	\$137	\$138	\$141	\$20	17.93%
Total Revenues	\$193	\$215	\$223	\$227	\$233	\$22	11.61%
Expenditures							
Salaries and Benefits	\$966	\$1,009	\$1,039	\$1,070	\$1,092	\$43	4.43%
Administrative and Office	\$113	\$106	\$113	\$111	\$113	-\$7	-6.43%
Service Delivery	\$62	\$78	\$78	\$79	\$82	\$17	26.83%
IT and Communications	\$28	\$40	\$40	\$41	\$41	\$12	43.93%
Facilities	\$278	\$270	\$272	\$277	\$281	-\$8	-2.87%
Vehicles and Equipment	\$9	\$8	\$6	\$6	\$6	-\$1	-14.36%
Internal Services Used	\$124	\$169	\$174	\$179	\$184	\$45	36.54%
Total Expenditures	\$1,580	\$1,680	\$1,722	\$1,762	\$1,799	\$100	6.34%
Transfers							
Transfers from Trust	-\$8	-\$8	-\$8	-\$8	-\$8	\$0	0.00%
Transfer to Trust	\$10	\$10	\$10	\$10	\$10	\$0	0.00%
Total Transfers	\$2	\$2	\$2	\$2	\$2	\$0	0.00%
Total Museum and Archives	\$1,389	\$1,467	\$1,501	\$1,537	\$1,568	\$78	5.59%
Additions							
New to 2025 Expense	\$0	\$5	\$1	\$5	\$1	\$5	100.00%
New to 2025 Revenue	\$0	-\$5	-\$5	-\$5	-\$5	-\$5	100.00%
Total Additions	\$0	\$0	-\$4	\$0	-\$4	\$0	100.00%
Total Museum and Archives	\$1,389	\$1,467	\$1,497	\$1,537	\$1,564	\$78	5.59%
Capital Investment	\$90	\$90	\$90	\$90	\$90	\$0	0.00%
Total Museum and Archives	\$1,479	\$1,557	\$1,587	\$1,627	\$1,654	\$78	5.25%

Museum of Dufferin - Capital Asset Fund

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	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
Prior Year Carry Forward		\$228			
Opening Balance	\$570	\$193	\$274	\$49	\$78
Contributions					
Capital Levy	\$90	\$90	\$90	\$90	\$90
Transfers from Reserves/Trust	\$60	\$0	\$0	\$0	\$0
Total Contributions	\$150	\$90	\$90	\$90	\$90
Capital Work					
Land Improvements	\$15	\$150	\$0	\$0	\$5
Buildings	\$509	\$86	\$190	\$55	\$130
Equipment & Machinery	\$4	\$2	\$65	\$6	\$0
Vehicles	\$0	\$0	\$60	\$0	\$0
Total Capital Work	\$527	\$238	\$315	\$61	\$135
Ending Capital Asset Fund Balance	\$193	\$274	\$49	\$78	\$33

Work Plan Summary

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	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN
Expenditures					
Asphalt Paving	\$15	\$150	\$0	\$0	\$0
Exterior Walkways	\$0	\$0	\$0	\$0	\$5
Land Improvements	\$15	\$150	\$0	\$0	\$5
Building Automation	\$150	\$0	\$0	\$0	\$0
Security	\$45	\$0	\$0	\$0	\$0
Electrical	\$150	\$31	\$125	\$0	\$35
HVAC	\$65	\$5	\$5	\$55	\$5
Plumbing	\$4	\$4	\$0	\$0	\$0
Windows	\$20	\$20	\$0	\$0	\$0
Roof	\$50	\$0	\$25	\$0	\$0
Exterior Walls	\$0	\$0	\$35	\$0	\$0
Exterior Doors	\$25	\$26	\$0	\$0	\$0
Exterior Painting	\$0	\$0	\$0	\$0	\$90
Buildings	\$509	\$86	\$190	\$55	\$130
Appliances	\$4	\$2	\$0	\$0	\$0
Archives Equipment	\$0	\$0	\$25	\$6	\$0
Small Equipment	\$0	\$0	\$40	\$0	\$0
Equipment & Machinery	\$4	\$2	\$65	\$6	\$0
Museum Vehicle	\$0	\$0	\$60	\$0	\$0
Vehicles	\$0	\$0	\$60	\$0	\$0
Total Work Plan Summary	\$527	\$238	\$315	\$61	\$135

Planning

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(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
User Fees	\$60	\$60	\$60	\$60	\$60	\$0	0.00%
Government Transfers	\$136	\$142	\$150	\$156	\$157	\$7	5.07%
Total Revenues	\$196	\$202	\$210	\$216	\$217	\$7	3.52%
Expenditures							
Salaries and Benefits	\$441	\$462	\$476	\$490	\$505	\$21	4.83%
Administrative and Office	\$93	\$107	\$112	\$93	\$175	\$14	15.45%
IT and Communications	\$1	\$2	\$2	\$2	\$2	\$1	47.11%
Total Expenditures	\$535	\$571	\$590	\$585	\$682	\$36	6.77%
Transfers							
Transfers to Reserves	\$25	\$15	\$25	\$50	\$50	-\$10	-40.00%
Total Transfers	\$25	\$15	\$25	\$50	-\$30	-\$10	-40.00%
Total Planning	\$364	\$383	\$405	\$419	\$435	\$19	5.30%

Economic Development

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(in 000s)	2024 BUDGET	2025 BUDGET	2026 PLAN	2027 PLAN	2028 PLAN	DOLLAR CHANGE	%AGE CHANGE
Revenues							
Government Transfers	\$50	\$20	\$20	\$20	\$20	-\$30	-60.00%
Other Revenue	\$0	\$30	\$30	\$30	\$30	\$30	100.00%
Total Revenues	\$50	\$50	\$50	\$50	\$50	\$0	0.00%
Expenditures							
Salaries and Benefits	\$321	\$335	\$345	\$355	\$366	\$14	4.37%
Administrative and Office	\$136	\$121	\$122	\$152	\$159	-\$16	-11.51%
Service Delivery	\$160	\$100	\$100	\$100	\$100	-\$60	-37.50%
IT and Communications	\$14	\$28	\$28	\$28	\$28	\$15	108.59%
Total Expenditures	\$631	\$584	\$595	\$635	\$654	-\$47	-7.46%
Transfers							
Transfers from Reserves	-\$65	\$0	\$0	\$0	\$0	\$65	-100.00%
Total Transfers	-\$65	\$0	\$0	\$0	\$0	\$65	-100.00%
Total Economic Development	\$516	\$534	\$545	\$585	\$604	\$18	3.49%
Additions							
Proposed Staffing Expense	\$0	\$0	\$96	\$116	\$119	\$0	0.00%
New to 2025 Expense	\$0	\$105	\$35	\$40	\$45	\$105	100.00%
New to 2025 Revenue	\$0	-\$80	\$0	\$0	\$0	-\$80	100.00%
Total Additions	\$0	\$25	\$131	\$156	\$164	\$25	100.0%
Total Economic Development	\$516	\$559	\$676	\$741	\$768	\$43	8.33%